

UPOKONGARO SCHOOL

ANNUAL FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2023

School Directory

Ministry Number:

2469

Principal:

Erin Browne

School Address:

State Highway 4, Upokongaro

School Postal Address:

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06 345 6424

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office@upokongaro.school.nz

Accountant / Service Provider:

Education Services.

Dedicated to your school





UPOKONGARO SCHOOL

Annual Financial Statements - For the year ended 31 December 2023

Index

Page

Page	Statement
1	Statement of Responsibility
2	Statement of Comprehensive Revenue and Expense
3	Statement of Changes in Net Assets/Equity
4	Statement of Financial Position
5	Statement of Cash Flows
8 - 20	Notes to the Financial Statements
21-24	Independent Auditor's Report
	Other Information
25	Members of the Board
26	Kiwisport / Statement of Compliance with Employment Policy
27	Statement of Variance
28-31	Evaluation of the School's Student Progress and Achievement
	Report on how the school has given effect to Te Tiriti o Waitangi





Upokongaro School

Statement of Responsibility

For the year ended 31 December 2023

The Board accepts responsibility for the preparation of the annual financial statements and the judgements used in these financial statements.

The management (including the principal and others, as directed by the Board) accepts responsibility for establishing and maintaining a system of internal controls designed to provide reasonable assurance as to the integrity and reliability of the school's financial reporting.

It is the opinion of the Board and management that the annual financial statements for the financial year ended 31 December 2023 fairly reflects the financial position and operations of the school.

The School's 2023 financial statements are authorised for issue by the Board.

Aguran Marci	Erin Wanda Browne	
Full Name of Presiding Member	Full Name of Principal	
Signature of Presiding Member		
31.5.2024	31.5.2024	
Date:	Date:	



Upokongaro School Statement of Comprehensive Revenue and Expense

For the year ended 31 December 2023

		2023	2023 Budget	2022
	Notes	Actual \$	(Unaudited) \$	Actual \$
Revenue				
Government Grants	2	1,502,301	1,198,764	1,310,167
Locally Raised Funds	3	84,453	67,850	90,167
Interest		7,843	500	1,267
Gain on Sale of Property, Plant and Equipment		1,792	-	106
Other Revenue		686	-	122
Total Revenue	-	1,597,075	1,267,114	1,401,829
Expense				
Locally Raised Funds	3	141,099	146,208	137,844
Learning Resources	4	978,559	849,421	868,857
Administration	5	257,480	60,083	205,793
Interest		824	1,200	1,232
Property	6	185,507	165,946	172,748
Other Expenses	7	-	1	3,011
Loss on Disposal of Property, Plant and Equipment		1,456	modius.	1,460
Total Expense	-	1,564,925	1,222,858	1,390,945
Net Surplus / (Deficit) for the year		32,150	44,256	10,884
Other Comprehensive Revenue and Expense		-	-	-
Total Comprehensive Revenue and Expense for the Year	-	32,150	44,256	10,884

The above Statement of Comprehensive Revenue and Expense should be read in conjunction with the accompanying notes which form part of these financial statements.





Upokongaro School Statement of Changes in Net Assets/Equity

For the year ended 31 December 2023

The Control of the Management of the Control of the		2023	2023 Budget	2022
	Notes	Actual \$	(Unaudited) \$	Actual \$
Equity at 1 January	_	202,727	192,477	191,943
Total comprehensive revenue and expense for the year Contributions from / (Distributions to) the Ministry of Education		32,150	44,256 -	10,884 (100)
Equity at 31 December	=	234,877	236,733	202,727
Accumulated comprehensive revenue and expense		234,877	236,733	202,727
Equity at 31 December	_	234,877	236,733	202,727

The above Statement of Changes in Net Assets/Equity should be read in conjunction with the accompanying notes which form part of these financial statements.





Upokongaro School Statement of Financial Position

As at 31 December 2023

	Notes	2023 2023 Budget		2022
		Actual \$	(Unaudited) \$	Actual \$
Current Assets				
Cash and Cash Equivalents	8	70,266	150,576	199,225
Accounts Receivable	9	71,926	64,853	63,034
GST Receivable		884	-	-
Prepayments		6,393	1,627	3,703
Inventories	10	5,141	5,679	5,679
Funds Receivable for Capital Works Projects	17	-	-	16,544
	_	154,610	222,735	288,185
Current Liabilities				
GST Payable		-	2,272	26,325
Accounts Payable	12	87,543	98,542	68,053
Revenue Received in Advance	13	2,258	2,528	3,599
Provision for Cyclical Maintenance	14	5,283	15,975	8,045
Finance Lease Liability	15	5,773	6,514	7,248
Funds held in Trust	16	4,979	-	5,645
Funds held for Capital Works Projects	17	2,383	-	156,037
	_	108,219	125,831	274,952
Working Capital Surplus/(Deficit)		46,391	96,904	13,233
Non-current Assets				
Property, Plant and Equipment	11	217,717	181,564	214,001
	-	217,717	181,564	214,001
Non-current Liabilities				
Provision for Cyclical Maintenance	14	24,244	32,332	19,636
Finance Lease Liability	15	4,987	9,403	4,871
	_	29,231	41,735	24,507
Net Assets	=	234,877	236,733	202,727
		234,877		

The above Statement of Financial Position should be read in conjunction with the accompanying notes which form part of these financial statements.





Upokongaro School Statement of Cash Flows

For the year ended 31 December 2023

		2023	2023 Budget	2022
	Note	Actual \$	(Unaudited) \$	Actual \$
Cash flows from Operating Activities				
Government Grants		481,683	406,500	392,884
Locally Raised Funds		81,182	67,850	81,323
Goods and Services Tax (net)		(27,209)	-	24,053
Payments to Employees		(279,865)	(128,387)	(235,799)
Payments to Suppliers		(229,028)	(286,660)	(243,296)
Interest Paid		(824)	(1,200)	(1,232)
Interest Received		7,843	500	1,268
Net cash from/(to) Operating Activities	•	33,782	58,603	19,201
Cash flows from Investing Activities				
Proceeds from Sale of Property Plant & Equipment (and Intangibles)		17,391	-	-
Purchase of Property Plant & Equipment (and Intangibles)		(43,154)	(8,000)	(42,359)
Net cash from/(to) Investing Activities	•	(25,763)	(8,000)	(42,359)
Cash flows from Financing Activities				
Contributions from / (Distributions to) Ministry of Education		-		(100)
Finance Lease Payments		(5,382)	(7,707)	(4,991)
Funds Administered on Behalf of Other Parties		(131,596)	(13,000)	106,794
Net cash from/(to) Financing Activities	-	(136,978)	(20,707)	101,703
Net increase/(decrease) in cash and cash equivalents	_	(128,959)	29,896	78,545
Cash and cash equivalents at the beginning of the year	8	199,225	120,680	120,680
Cash and cash equivalents at the end of the year	8 -	70,266	150,576	199,225

The Statement of Cash Flows records only those cash flows directly within the control of the School. This means centrally funded teachers' salaries, and the use of land and buildings grant and expense and other notional items have been excluded.

The above Statement of Cash Flows should be read in conjunction with the accompanying notes which form part of these financial statements.





Upokongaro School Notes to the Financial Statements For the year ended 31 December 2023

1. Statement of Accounting Policies

a) Reporting Entity

Upokongaro School (the School) is a Crown entity as specified in the Crown Entities Act 2004 and a school as described in the Education and Training Act 2020. The Board is of the view that the School is a public benefit entity for financial reporting purposes.

b) Basis of Preparation

Reporting Period

The financial statements have been prepared for the period 1 January 2023 to 31 December 2023 and in accordance with the requirements of the Education and Training Act 2020.

Basis of Preparation

The financial statements have been prepared on a going concern basis, and the accounting policies have been consistently applied throughout the period.

Financial Reporting Standards Applied

The Education and Training Act 2020 requires the School, as a Crown entity, to prepare financial statements in accordance with generally accepted accounting practice. The financial statements have been prepared in accordance with generally accepted accounting practice in New Zealand, applying Public Sector Public Benefit Entity (PBE) Standards Reduced Disclosure Regime as appropriate to public benefit entities that qualify for Tier 2 reporting. The school is considered a Public Benefit Entity as it meets the criteria specified as 'having a primary objective to provide goods and/or services for community or social benefit and where any equity has been provided with a view to supporting that primary objective rather than for financial return to equity holders'.

PBE Accounting Standards Reduced Disclosure Regime

The School qualifies for Tier 2 as the school is not publicly accountable and is not considered large as it falls below the expense threshold of \$30 million per year. All relevant reduced disclosure concessions have been taken.

Measurement Base

The financial statements are prepared on the historical cost basis unless otherwise noted in a specific accounting policy.

Presentation Currency

These financial statements are presented in New Zealand dollars, rounded to the nearest dollar.

Specific Accounting Policies

The accounting policies used in the preparation of these financial statements are set out below.

Critical Accounting Estimates And Assumptions

The preparation of financial statements requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and in any future periods affected.

Cyclical maintenance

A school recognises its obligation to maintain the Ministry's buildings in a good state of repair as a provision for cyclical maintenance. This provision relates mainly to the painting of the school buildings. The estimate is based on the school's best estimate of the cost of painting the school and when the school is required to be painted, based on an assessment of the school's condition. During the year, the Board assesses the reasonableness of its painting maintenance plan on which the provision is based. Cyclical maintenance is disclosed at note 14.





Useful lives of property, plant and equipment

The School reviews the estimated useful lives of property, plant and equipment at the end of each reporting date. The School believes that the estimated useful lives of the property, plant and equipment as disclosed in the significant accounting policies are appropriate to the nature of the property, plant and equipment at reporting date. Property, plant and equipment is disclosed at note 11.

Critical Judgements in applying accounting policies

Management has exercised the following critical judgements in applying accounting policies:

Classification of leases

Determining whether a lease is a finance lease or an operating lease requires judgement as to whether the lease transfers substantially all the risks and rewards of ownership to the school. A lease is classified as a finance lease if it transfers substantially all risks and rewards incidental to ownership of an underlying asset to the lessee. In contrast, an operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset to the lessee.

Judgement is required on various aspects that include, but are not limited to, the fair value of the leased asset, the economic life of the leased asset, whether or not to include renewal options in the lease term, and determining an appropriate discount rate to calculate the present value of the minimum lease payments. Classification as a finance lease means the asset is recognised in the statement of financial position as property, plant, and equipment, whereas for an operating lease no such asset is recognised. Finance lease liability disclosures are contained in note 15. Future operating lease commitments are disclosed in note 22b.

Recognition of grants

The School reviews the grants monies received at the end of each reporting period and whether any require a provision to carry forward amounts unspent. The School believes all grants received have been appropriately recognised as a liability if required. Government grants are disclosed at note 2.

c) Revenue Recognition

Government Grants

The school receives funding from the Ministry of Education. The following are the main types of funding that the School receives:

Operational grants are recorded as revenue when the School has the rights to the funding, which is in the year that the funding is received.

Teachers salaries grants are recorded as revenue when the School has the rights to the funding in the salary period they relate to. The grants are not received in cash by the School and are paid directly to teachers by the Ministry of Education.

Other Ministry Grants for directly funded programs are recorded as revenue when the School has the rights to the funding in the period they relate to. The grants are not received in cash by the School and are paid directly by the Ministry of Education.

The property from which the School operates is owned by the Crown and managed by the Ministry of Education on behalf of the Crown. Grants for the use of land and buildings are not received in cash by the School as they equate to the deemed expense for using the land and buildings which are owned by the Crown. The School's use of the land and buildings as occupant is based on a property occupancy document as gazetted by the Ministry. The expense is based on an assumed market rental yield on the value of land and buildings as used for rating purposes.

This is a non-cash revenue that is offset by a non-cash expense. The use of land and buildings grants and associated expenditure are recorded in the period the School uses the land and buildings.

Other Grants where conditions exist

Other grants are recorded as revenue when the School has the rights to the funding, unless there are unfulfilled conditions attached to the grant, in which case the amount relating to the unfulfilled conditions is recognised as a liability and released to revenue as the conditions are fulfilled.

Donations, Gifts and Bequests

Donations, gifts and bequests are recognised as an asset and revenue when the right to receive funding or the asset has been established unless there is an obligation to return funds if conditions are not met. If conditions are not met, funding is recognised as revenue in advance and recognised as revenue when conditions are satisfied.





Interest Revenue

Interest Revenue earned on cash and cash equivalents and investments is recorded as revenue in the period it is earned.

d) Operating Lease Payments

Payments made under operating leases are recognised in the Statement of Comprehensive Revenue and Expense on a straight line basis over the term of the lease.

e) Finance Lease Payments

Finance lease payments are apportioned between the finance charge and the reduction of the outstanding liability. The finance charge is allocated to each period during the lease term on an effective interest basis.

f) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, bank balances, deposits held at call with banks, and other short term highly liquid investments with original maturities of 90 days or less, and bank overdrafts. The carrying amount of cash and cash equivalents represent fair value.

g) Accounts Receivable

Short-term receivables are recorded at the amount due, less an allowance for expected credit losses (uncollectable debts). The schools receivables are largely made up of funding from the Ministry of Education, therefore the level of uncollectable debts is not considered to be material. However, short-term receivables are written off when there is no reasonable expectation of recovery.

h) Inventories

Inventories are consumable items held for sale and comprised of Hats & T Shirts Trading and Stationery Trading Account. They are stated at the lower of cost and net realisable value. Cost is determined on a first in, first out basis. Net realisable value is the estimated selling price in the ordinary course of activities less the estimated costs necessary to make the sale. Any write down from cost to net realisable value is recorded as an expense in the Statement of Comprehensive Revenue and Expense in the period of the write down.

i) Investments

Bank term deposits are initially measured at the amount invested. Interest is subsequently accrued and added to the investment balance. A loss allowance for expected credit losses is recognised if the estimated loss allowance is material.

j) Property, Plant and Equipment

Land and buildings owned by the Crown are excluded from these financial statements. The Board's use of the land and buildings as 'occupant' is based on a property occupancy document.

Improvements (funded by the Board) to buildings owned by the Crown or directly by the board are recorded at cost, less accumulated depreciation and impairment losses.

Property, plant and equipment are recorded at cost or, in the case of donated assets, fair value at the date of receipt, less accumulated depreciation and impairment losses. Cost or fair value as the case may be, includes those costs that relate directly to bringing the asset to the location where it will be used and making sure it is in the appropriate condition for its intended use.

Gains and losses on disposals (i.e. sold or given away) are determined by comparing the proceeds received with the carrying amounts (i.e. the book value). The gain or loss arising from the disposal of an item of property, plant and equipment is recognised in the Statement of Comprehensive Revenue and Expense.

Finance Leases

A finance lease transfers to the lessee substantially all the risks and rewards incidental to ownership of an asset, whether or not title is eventually transferred. At the start of the lease term, finance leases are recognised as assets and liabilities in the Statement of Financial Position at the lower of the fair value of the leased asset or the present value of the minimum lease payments. The finance charge is charged to the surplus or deficit over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability. The amount recognised as an asset is depreciated over its useful life. If there is no reasonable certainty whether the school will obtain ownership at the end of the lease term, the asset is fully depreciated over the shorter of the lease term and its useful life.





Depreciation

Property, plant and equipment except for library resources are depreciated over their estimated useful lives on a straight line basis. Library resources are depreciated on a diminishing value basis. Depreciation of all assets is reported in the Statement of Comprehensive Revenue and Expense.

The estimated useful lives of the assets are:

Building Improvements

Buildings

50 years

Furniture and Equipment

Information and Communication Technology

Motor Vehicles

Library Resources

Leased assets held under a Finance Lease

5-50 years

50 years

4-5 years

8 years

8 years

Term of Lease

k) Intangible Assets

Software costs

Computer software acquired by the School are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. Costs associated with subsequent maintenance and research expenditure are recognised as an expense in the Statement of Comprehensive Revenue and Expense when incurred.

The carrying value of software is amortised on a straight line basis over its useful life. The useful life of software is estimated as three years. The amortisation charge for each period and any impairment loss is recorded in the Statement of Comprehensive Revenue and Expense.

I) Impairment of property, plant, and equipment and intangible assets

The school does not hold any cash generating assets. Assets are considered cash generating where their primary objective is to generate a commercial return.

Non cash generating assets

Property, plant, and equipment and intangible assets held at cost that have a finite useful life are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. If such indication exists, the School estimates the asset's recoverable service amount. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable service amount. The recoverable service amount is the higher of an asset's fair value less costs to sell and value in use.

Value in use is determined using an approach based on either a depreciated replacement cost approach, restoration cost approach, or a service units approach. The most appropriate approach used to measure value in use depends on the nature of the impairment and availability of information.

In determining fair value less costs to sell, the School engages an independent valuer to assess market value based on the best available information. The valuation is based on a comparison to recent market transactions.

If an asset's carrying amount exceeds its recoverable service amount, the asset is regarded as impaired and the carrying amount is written down to the recoverable amount. The total impairment loss is recognised in the surplus or deficit.

The reversal of an impairment loss is recognised in the surplus or deficit. A previously recognised impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable service amount since the last impairment loss was recognised.

m) Accounts Payable

Accounts Payable represents liabilities for goods and services provided to the School prior to the end of the financial year which are unpaid. Accounts Payable are recorded at the amount of cash required to settle those liabilities. The amounts are unsecured and are usually paid within 30 days of recognition.





n) Employee Entitlements

Short-term employee entitlements

Employee entitlements that are expected to be settled within 12 months after the end of the reporting period in which the employees provide the related service are measured based on accrued entitlements at current rates of pay. These include salaries and wages accrued up to balance date, annual leave earned, by non teaching staff, to but not yet taken at balance date.

Long-term employee entitlements

Employee benefits that are not expected to be settled wholly before 12 months after the end of the reporting period in which the employee provides the related service, such as retirement and long service leave, have been calculated on an actuarial basis.

The calculations are based on the likely future entitlements accruing to employees, based on years of service, years to entitlement, the likelihood that employees will reach the point of entitlement, and contractual entitlement information, and the present value of the estimated future cash flows. Remeasurements are recognised in surplus or deficit in the period in which they arise.

o) Revenue Received in Advance

Revenue received in advance relates to fees received from students and grants received where there are unfulfilled obligations for the School to provide services in the future. The fees or grants are recorded as revenue as the obligations are fulfilled and the fees or grants are earned.

The School holds sufficient funds to enable the refund of unearned fees in relation to students, should the School be unable to provide the services to which they relate.

p) Funds Held in Trust

Funds are held in trust where they have been received by the School for a specified purpose, or are being held on behalf of a third party and these transactions are not recorded in the Statement of Comprehensive Revenue and Expense.

The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

g) Funds held for Capital works

The school directly receives funding from the Ministry of Education for capital works projects that are included in the School five year capital works agreement. These funds are held on behalf and for a specified purpose. As such, these transactions are not recorded in the Statement of Comprehensive Revenue and Expense.

The School holds sufficient funds to enable the funds to be used for their intended purpose at any time.

r) Shared Funds

Shared Funds are held on behalf of a cluster of participating schools as agreed with the Ministry of Education. In instances where funds are outside of the School's control, these amounts are not recorded in the Statement of Comprehensive Revenue and Expense. The School holds sufficient funds to enable the funds to be used for their intended purpose.





s) Provision for Cyclical Maintenance

The property from which the School operates is owned by the Crown, and is vested in the Ministry. The Ministry has gazetted a property occupancy document that sets out the Board's property maintenance responsibilities. The Board is responsible for maintaining the land, buildings and other facilities on the School site in a state of good order and repair.

Cyclical maintenance, which involves painting the interior and exterior of the School, makes up the most significant part of the Board's responsibilities outside day-to-day maintenance. The provision is a reasonable estimate, based on the school's best estimate of the cost of painting the school and when the school is required to be painted, based on an assessment of the school's condition.

The School carries out painting maintenance of the whole school over a 7 to 10 year period. The economic outflow of this is dependent on the plan established by the school to meet this obligation and is detailed in the notes and disclosures of these accounts.

t) Financial Instruments

The School's financial assets comprise cash and cash equivalents, accounts receivable, and investments. All of these financial assets, except for investments that are shares, are initially recognised at fair value and subsequently measured at amortised cost, using the effective interest method.

Investments that are shares are categorised as 'financial assets at fair value through other comprehensive revenue and expense' for accounting purposes in accordance with financial reporting standards. On initial recognition of an equity investment that is not held for trading, the School may irrevocably elect to present subsequent changes in the investment's fair value in other comprehensive revenue and expense. This election has been made for investments that are shares. Subsequent to initial recognition, these assets are measured at fair value. Dividends are recognised as income in surplus or deficit unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognised in other comprehensive revenue and expense and are never reclassified to surplus or deficit.

The School's financial liabilities comprise accounts payable, borrowings, finance lease liability, and painting contract liability. Financial liabilities are subsequently measured at amortised cost using the effective interest method. Interest expense and any gain or loss on derecognition are recognised in surplus or deficit.

u) Borrowings

Borrowings on normal commercial terms are initially recognised at the amount borrowed plus transaction costs. Interest due on the borrowings is subsequently accrued and added to the borrowings balance. Borrowings are classified as current liabilities unless the school has an unconditional right to defer settlement of the liability for at least 12 months after balance date.

v) Goods and Services Tax (GST)

The financial statements have been prepared on a GST exclusive basis, with the exception of accounts receivable and accounts payable which are stated as GST inclusive.

The net amount of GST paid to, or received from, the IRD, including the GST relating to investing and financing activities, is classified as a net operating cash flow in the statements of cash flows.

Commitments and contingencies are disclosed exclusive of GST.

w) Budget Figures

The budget figures are extracted from the School budget that was approved by the Board.

x) Services received in-kind

From time to time the School receives services in-kind, including the time of volunteers. The School has elected not to recognise services received in kind in the Statement of Comprehensive Revenue and Expense.





2. Government Grants

2. Government Grants	2023	2023 Budget	2022
	Actual \$	(Unaudited) \$	Actual \$
Government Grants - Ministry of Education	626,693	408,595	485,043
Teachers' Salaries Grants	758,613	704,434	722,424
Use of Land and Buildings Grants	106,391	85,735	94,003
Other Government Grants	10,604	-	8,697
	1,502,301	1,198,764	1,310,167

The school has opted in to the donations scheme for this year. Total amount received was \$20,036.

3. Locally Raised Funds

Local funds raised within the School's community are made up of:

	2023	2023 Budget	2022
	Actual	(Unaudited)	Actual
Revenue	\$	\$	\$
Donations & Bequests	3,376	500	3,041
Fees for Extra Curricular Activities	6,623	7,750	7,332
Trading	11,450	11,000	10,565
Fundraising & Community Grants	33,583	8,600	25,220
School Bus	29,421	40,000	44,009
	84,453	67,850	90,167
Expense			
Extra Curricular Activities Costs	10,866	13,300	14,933
Trading	7,858	11,000	13,539
Fundraising & Community Grant Costs	9,392	-	2,227
School Bus	112,983	121,908	107,145
	141,099	146,208	137,844
Surplus/(Deficit) for the year Locally raised funds	(56,646)	(78,358)	(47,677)

The school received a grant from the TG Macarthy Trust for \$1,000 which is included in the Fundraising and Community Grants line

4. Learning Resources

	2023	2023	2022
		Budget	
	Actual	(Unaudited)	Actual
	\$	\$	\$
Curricular	20,544	25,400	16,791
Library Resources	-	100	-
Employee Benefits - Salaries	916,808	790,608	824,100
Staff Development	12,936	11,000	305
Depreciation	28,271	22,313	27,661
	978,559	849,421	868,857





5. Administration

	2023	2023 Budget	2022
	Actual	(Unaudited)	Actual
	\$	\$	\$
Audit Fees	5,116	5,116	4,967
Board Fees	2,044	3,500	1,885
Board Expenses	4,681	6,950	19,268
Communication	1,087	5,540	2,237
Consumables	4,739	5,550	4,140
Operating Leases	51	-	160
Other	16,440	15,885	19,596
Employee Benefits - Salaries	59,037	4,882	50,034
Insurance	2,034	400	1,397
Service Providers, Contractors and Consultancy	12,308	12,260	10,753
Healthy School Lunch Programme	149,943		91,356
	257,480	60,083	205,793

6. Property

	2023	2023 Budget	2022
	Actual \$	(Unaudited) \$	Actual \$
Caretaking and Cleaning Consumables	6,270	6,800	5,822
Cyclical Maintenance Provision	19,786	7,150	8,296
Grounds	7,651	14,200	5,753
Heat, Light and Water	12,697	7,800	6,963
Repairs and Maintenance	2,798	5,000	3,097
Use of Land and Buildings	106,391	85,735	94,003
Security	2,630	2,240	3,109
Employee Benefits - Salaries	27,284	37,021	45,705
	185,507	165,946	172,748

The use of land and buildings figure represents 5% of the school's total property value. Property values are established as part of the nation-wide revaluation exercise that is conducted every 30 June for the Ministry of Education's year-end reporting purposes.

7. Other Expenses

	2023	2023 Budget	2022
	Actual \$	(Unaudited) \$	Actual \$
Loss on Uncollectable Accounts Receivable	•	-	3,011
		-	3,011





8. Cash and Cash Equivalents 2022 2023 2023 **Budget** (Unaudited) Actual Actual \$ 70,266 150,576 199,225 Bank Accounts 70,266 150,576 199,225 Cash and cash equivalents for Statement of Cash Flows

The carrying value of short-term deposits with original maturity dates of 90 days or less approximates their fair value.

Of the \$70,266 Cash and Cash Equivalents \$2,383 is held by the School on behalf of the Ministry of Education. These funds have been provided by the Ministry as part of the school's 5 Year Agreement funding for upgrades to the school's buildings. The funds are required to be spent in 2024 on Crown owned school buildings.

Of the \$70,266 Cash and Cash Equivalents, \$4,979 is held by the School on behalf of students for the purchase of chromebooks. See note 16 for details of how the funding received for the cluster has been spent in the year.

9. Accounts Receivable	2023	2023 Budget	2022
	Actual	(Unaudited)	Actual
	\$	\$	\$
Receivables	13,306	3,659	10,563
Receivables from the Ministry of Education	-	-	1,640
Loss on Uncollectible Accounts Receivable	(3,000)		(3,000)
Interest Receivable	-	1	-
Banking Staffing Underuse	-	925	- E2 021
Teacher Salaries Grant Receivable	61,620	60,268	53,831
	71,926	64,853	63,034
•			
	10.000	2 660	7,563
Receivables from Exchange Transactions	10,306 61,620	3,660 61,193	55,471
Receivables from Non-Exchange Transactions	61,020	61,193	55,471
	71,926	64,853	63,034
10. Inventories			
	2023	2023 Budget	2022
	Actual	(Unaudited)	Actual
	\$	(Onaddited) \$	\$
Stationery Trading Account	524	930	930
Hats & T Shirts Trading	4,617	4,749	4,749
	E 111	5,679	5,679
	5,141	5,679	3,079





11. Property, Plant and Equipment

2023	Opening Balance (NBV) \$	Additions \$	Disposals \$	Impairment	Depreciation	Total (NBV) \$
Buildings	1,869	_	-	-	(112)	1,757
Building Improvements	103,628	10,642	-	-	(5,280)	108,990
Furniture and Equipment	38,323	29,218	-	-	(7,598)	59,943
Information and Communication Technology	8,931	3,294	-	-	(3,947)	8,278
Motor Vehicles	50,427	-	(17,056)	-	(4,502)	28,869
Leased Assets	10,763	5,889	-	-	(6,825)	9,827
Library Resources	60	-	-	-	(7)	53
Balance at 31 December 2023	214,001	49,043	(17,056)		(28,271)	217,717

The net carrying value of equipment held under a finance lease is \$9,827 (2022: \$10,763) Restrictions

With the exception of the contractual restrictions related to the above noted finance leases, there are no restrictions over the title of the school's property, plant and equipment, nor are any property, plant and equipment pledged as security for liabilities.

	2023	2023	2023	2022	2022	2022
	Cost or Valuation	Accumulated Depreciation	Net Book Value	Cost or Valuation	Accumulated Depreciation	Net Book Value
	\$	\$	\$	\$	\$	\$
Buildings	5,600	(3,843)	1,757	5,600	(3,731)	1,869
Building Improvements	201,218	(92,228)	108,990	190,576	(86,948)	103,628
Furniture and Equipment	117,251	(57,308)	59,943	88,883	(50,560)	38,323
Information and Communication Technology	30,534	(22, 256)	8,278	27,240	(18,309)	8,931
Motor Vehicles	36,957	(8,088)	28,869	66,649	(16,222)	50,427
Leased Assets	26,718	(16,891)	9,827	27,738	(16,975)	10,763
Library Resources	576	(523)	53	576	(516)	60
Balance at 31 December	418,854	(201,137)	217,717	407,262	(193,261)	214,001

12. Accounts Payable			
	2023	2023 Budget	2022
	Actual	(Unaudited)	Actual
	\$	\$	\$
Creditors	19,783	33,700	7,630
Accruals	5,068	3,215	4,967
Employee Entitlements - Salaries	61,620	60,268	53,831
Employee Entitlements - Leave Accrual	1,072	1,359	1,625
	87,543	98,542	68,053
Payables for Exchange Transactions	87,543	98,542	68,053
Payables for Non-exchange Transactions - Taxes Payable (PAYE and Rates)	-	_	-
Payables for Non-exchange Transactions - Other	-		-
	87,543	98,542	68,053
The second of th			

The carrying value of payables approximates their fair value.





13. Revenue Received in Advance

To the foliation of the first o	2023	2023 Budget	2022
	Actual \$	(Unaudited) \$	Actual \$
Income in Advance	-	2,528	3,599
Grants in Advance - Minsitry of Education	2,258	-	-
-	2,258	2,528	3,599
14. Provision for Cyclical Maintenance			
	2023	2023 Budget	2022
	Actual	(Unaudited)	Actual
	\$	\$	\$
Provision at the Start of the Year	27,681	41,157	51,445
Increase to the Provision During the Year	8,135	7,150	7,539
Use of the Provision During the Year	(17,940)	-	(32,060)
Other Adjustments	11,651	-	757
Provision at the End of the Year	29,527	48,307	27,681
Cyclical Maintenance - Current	5,283	15,975	8,045
Cyclical Maintenance - Non current	24,244	32,332	19,636
- -	29,527	48,307	27,681

Per the cyclical maintenance schedule, the school is next expected to undertake painting works during 2024. This plan is based on the schools 10 Year Property plan / painting quotes.

15. Finance Lease Liability

The School has entered into a number of finance lease agreements for computers and other ICT equipment. Minimum lease payments payable:

	2023	2023 Budget	2022
	Actual	(Unaudited)	Actual
	\$	\$	\$
No Later than One Year	6,459	6,514	8,072
Later than One Year and no Later than Five Years	5,432	9,403	5,157
Future Finance Charges	(1,131)	-	(1,110)
	10,760	15,917	12,119
Represented by			
Finance lease liability - Current	5,773	6,514	7,248
Finance lease liability - Non current	4,987	9,403	4,871
Thance lease hability - Non current	10,760	15,917	12,119
	· · · · · · · · · · · · · · · · · · ·		· ·
16. Funds held in Trust			
	2023	2023 Budget	2022
	Actual	(Unaudited)	Actual
	\$	\$	\$
Funds Held in Trust on Behalf of Third Parties - Current	4,979	-	5,645
Funds Held in Trust on Behalf of Third Parties - Non-current	-	-	-
	4,979	-	5,645

These funds relate to arrangements where the school is acting as an agent. These amounts are not revenue or expenditure of the school and therefore are not included in the Statement of Comprehensive Revenue and Expense.





17. Funds Held for Capital Works Projects

During the year the School received and applied funding from the Ministry of Education for the following capital works projects. The amount of cash held on behalf of the Ministry for capital works projects is included under cash and cash equivalents in note 8.

2023	Project No.	Opening Balances \$	Receipts from MoE \$	Payments \$	Board Contributions	Closing Balances \$
Solar Shade for Outdoor Learning Area	207042	(16,544)	13,357	3,187	-	-
Pool Filtration	232275	767	283	(1,050)	-	-
Security & CCTV Upgrade	232274	581	1,068	(1,649)	-	-
Breakout Space Block 5 (Puanga Upgrade)	232271	146,558	83,898	(229,514)		942
Heatpumps & Elect Drist Board	232273	3,131	1,410	(3,100)	-	1,441
Plumbing, Drainage & Water Supply						
Remediation	232270	4,000	150	(4,150)	-	-
Learning Hub Carpet Replacement	238168	1,000	-	(1,000)	-	- 5
Roof Remediation Blocks 1-8	232269	-	13,748	(13,748)	-	-
Totals		139,493	113,914	(251,024)		2,383
Represented by: Funds Held on Behalf of the Ministry of Educa Funds Receivable from the Ministry of Educat						2,383

2022	Project No.	Opening Balances \$	Receipts from MoE \$	Payments \$	Board Contributions	Closing Balances \$
Roof Replacement to Block 1	226006	1,570	555	(2,125)	-	-
Solar Shade for Outdoor Learning Area	207042	(7,048)	-	(9,496)		(16,544)
Open Up Walls Between Classrooms	232272	14,859	7,765	(22,624)	-	-
Pool Filtration	232275	767	_	-	-	767
Security & CCTV Upgrade	232274	21,021	-	(20,440)	-	581
Breakout Space Block 5 (Puanga Upgrade)	232271	-	150,000	(3,442)	-	146,558
Heatpumps & Elect Drist Board Plumbing, Drainage & Water Supply	232273	•	39,725	(36,594)	-	3,131
Remediation	232270	-	39,828	(35,828)	_	4,000
Learning Hub Carpet Replacement	238168	-	6,759	(5,759)	-	1,000
Totals		31,169	244,632	(136,308)	-	139,493

Represented by:	
Funds Held on Behalf of the Ministry of Education	156,037
Funds Receivable from the Ministry of Education	(16,544)

18. Related Party Transactions

The School is a controlled entity of the Crown, and the Crown provides the major source of revenue to the school. The school enters into transactions with other entities also controlled by the Crown, such as government departments, state-owned enterprises and other Crown entities. Transactions with these entities are not disclosed as they occur on terms and conditions no more or less favourable than those that it is reasonable to expect the school would have adopted if dealing with that entity at arm's length.

Related party disclosures have not been made for transactions with related parties that are within a normal supplier or client/recipient relationship on terms and conditions no more or less favourable than those that it is reasonable to expect the school would have adopted in dealing with the party at arm's length in the same circumstances. Further, transactions with other government agencies (for example, Government departments and Crown entities) are not disclosed as related party transactions when they are consistent with the normal operating arrangements between government agencies and undertaken on the normal terms and conditions for such transactions.





19. Remuneration

Key management personnel compensation

Key management personnel of the School include all Board members, Principal, Deputy Principals and Heads of Departments.

Board Members	2023 Actual \$	2022 Actual \$
Remuneration	2,044	1,885
Leadership Team Remuneration Full-time equivalent members	245,708 2.00	547,111 5.44
Total key management personnel remuneration	247,752	548,996

There are 4 members of the Board excluding the Principal. The Board has held 11 full meetings of the Board in the year. As well as these regular meetings, including preparation time, the Presiding Member and other Board members have also been involved in ad hoc meetings to consider student welfare matters including stand downs, suspensions, and other disciplinary matters.

Principal 1

The total value of remuneration paid or payable to the Principal was in the following bands:

Salaries and Other Short-term Employee Benefits: Salary and Other Payments Benefits and Other Emoluments Termination Benefits	2023 Actual \$000 130 - 140 4 - 5	2022 Actual \$000 90 - 100 2 - 3
Principal 2	-	-
The total value of remuneration paid or payable to the Principal was in the following bands:		
Salary and Other Payments	-	30 - 40
Benefits and Other Emoluments	-	1 - 2
Termination Benefits	-	-

Other Employees

The number of other employees with remuneration greater than \$100,000 was in the following bands:

Remuneration \$000	2023 FTE Number	2022 FTE Number
100 - 110	-	-
	0.00	0.00

The disclosure for 'Other Employees' does not include remuneration of the Principal.

20. Compensation and Other Benefits Upon Leaving

The total value of compensation or other benefits paid or payable to persons who ceased to be board members, committee members, or employees during the financial year in relation to that cessation and number of persons to whom all or part of that total was payable was as follows:

Tabel	2023 Actual	2022 Actual
Total	-	_
Number of People	_	_





21. Contingencies

There are no contingent liabilities and no contingent assets (except as noted below) as at 31 December 2023 (Contingent liabilities and assets at 31 December 2022: the same).

In 2023 the Ministry of Education provided additional funding for non-teaching collective and pay equity agreements. The school is yet to receive a final wash-up that adjusts the estimated quarterly instalments for the actual eligible staff members employed in 2023. The Ministry is in the process of determining wash-up payments or receipts for the year ended 31 December 2023. However, as at the reporting date, this amount had not been calculated and therefore is not recorded in these financial statements.

Holidays Act Compliance - schools payroll

The Ministry of Education performs payroll processing and payments on behalf of boards, through payroll service provider Education Payroll Limited.

The Ministry continues to review the Schools Sector Payroll to ensure compliance with the Holidays Act 2003. An initial remediation payment has been made to some current school employees. The Ministry is continuing to perform detailed analysis to finalise calculations and the potential impacts of specific individuals. As such, this is expected to resolve the liability for school boards.

22. Commitments

(a) Capital Commitments

As at 31 December 2023, the Board had capital commitments of \$73,968 (2022:\$326,792) as a result of entering the following contracts:

			Remaining Capital
Contract Name	Contract Amount	Spend To Date	Commitment
	\$	\$	\$
Breakout Space Block 5 (Puanga Upgrade)	298,898	232,956	65,942
Heatpumps & Elect Drist Board	47,720	39,694	8,026
Total	346,618	272,650	73,968

(b) Operating Commitments

There are no operating commitments as at 31 December 2023 (Operating commitments at 31 December 2022: nil).

23. Financial Instruments

The carrying amount of financial assets and liabilities in each of the financial instrument categories are as follows:

Financial assets measured at amortised cost

, , , , , , , , , , , , , , , , , , , ,	2023	2023 Budget	2022
	Actual \$	(Unaudited) \$	Actual \$
Cash and Cash Equivalents Receivables	70,266 71,926	150,576 64,853	199,225 63,034
Total financial assets measured at amortised cost	142,192	215,429	262,259
Financial liabilities measured at amortised cost			
Payables Finance Leases	87,543 10,760	98,542 15,917	68,053 12,119
Total financial liabilities measured at amortised cost	98,303	114,459	80,172





24. Events After Balance Date

There were no significant events after the balance date that impact these financial statements.

25. Comparatives

There have been a number of prior period comparatives which have been reclassified to make disclosure consistent with the current year.







INDEPENDENT AUDITOR'S REPORT

TO THE READERS OF UPOKONGARO SCHOOL FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2023

The Auditor-General is the auditor of Upokongaro School (the School). The Auditor-General has appointed me, Talia Anderson-Town using the staff and resources of Silks Audit Chartered Accountants Limited, to carry out the audit of the financial statements of the School on his behalf.

Opinion

We have audited the financial statements of the School on pages 2 to 20, that comprise the statement of financial position as at 31 December 2023, the statement of comprehensive revenue and expense, statement of changes in net assets/equity and statement of cash flows for the year ended on that date, and the notes to the financial statements that include accounting policies and other explanatory information.

In our opinion the financial statements of the School:

- present fairly, in all material respects:
 - its financial position as at 31 December 2023; and
 - o its financial performance and cash flows for the year then ended; and
- comply with generally accepted accounting practice in New Zealand in accordance with Tier 2
 PBE Accounting Standards (PBE IPSAS) Reduced Disclosure Regime.

Our audit was completed on 31 May 2024. This is the date at which our opinion is expressed.

The basis for our opinion is explained below. In addition, we outline the responsibilities of the Board and our responsibilities relating to the financial statements, we comment on other information, and we explain our independence.

Basis for our opinion

We carried out our audit in accordance with the Auditor-General's Auditing Standards, which incorporate the Professional and Ethical Standards and the International Standards on Auditing (New Zealand) issued by the New Zealand Auditing and Assurance Standards Board. Our responsibilities under those standards are further described in the Responsibilities of the auditor section of our report.

We have fulfilled our responsibilities in accordance with the Auditor-General's Auditing Standards.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.





Responsibilities of the Board for the financial statements

The Board is responsible on behalf of the School for preparing financial statements that are fairly presented and that comply with generally accepted accounting practice in New Zealand.

The Board is responsible for such internal control as it determines is necessary to enable it to prepare financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Board is responsible on behalf of the School for assessing the School's ability to continue as a going concern. The Board is also responsible for disclosing, as applicable, matters related to going concern and using the going concern basis of accounting, unless there is an intention to close or merge the School, or there is no realistic alternative but to do so.

The Board's responsibilities arise from section 134 of the Education and Training Act 2020.

Responsibilities of the auditor for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements, as a whole, are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit carried out in accordance with the Auditor-General's Auditing Standards will always detect a material misstatement when it exists. Misstatements are differences or omissions of amounts or disclosures, and can arise from fraud or error. Misstatements are considered material if, individually or in the aggregate, they could reasonably be expected to influence the decisions of readers taken on the basis of these financial statements.

For the budget information reported in the financial statements, our procedures were limited to checking that the information agreed to the School's approved budget.

We did not evaluate the security and controls over the electronic publication of the financial statements.

As part of an audit in accordance with the Auditor-General's Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. Also:

- We identify and assess the risks of material misstatement of the financial statements, whether
 due to fraud or error, design and perform audit procedures responsive to those risks, and obtain
 audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of
 not detecting a material misstatement resulting from fraud is higher than for one resulting from
 error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the
 override of internal control.
- We obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control.
- We evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Board.





- We conclude on the appropriateness of the use of the going concern basis of accounting by the Board and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the School's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the School to cease to continue as a going concern.
- We evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- We assess the risk of material misstatement arising from the school payroll system, which may still contain errors. As a result, we carried out procedures to minimise the risk of material errors arising from the system that, in our judgement, would likely influence readers' overall understanding of the financial statements.

We communicate with the Board regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Our responsibilities arises from the Public Audit Act 2001.

Other information

The Board is responsible for the other information. The other information comprises the information included on pages 1, 25 to 31, but does not include the financial statements, and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of audit opinion or assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information. In doing so, we consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on our work, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Independence

We are independent of the School in accordance with the independence requirements of the Auditor-General's Auditing Standards, which incorporate the independence requirements of Professional and Ethical Standard 1 *International Code of Ethics for Assurance Practitioners (including International Independence Standards) (New Zealand) (PES 1)* issued by the New Zealand Auditing and Assurance Standards Board.

Other than the audit, we have no relationship with, or interests in, the School.





Latia Arderfor-Jum

Talia Anderson- Town
Silks Audit Chartered Accountants Limited
On behalf of the Auditor-General
Whanganui, New Zealand



Upokongaro School

Members of the Board

		HOW	renn
		Position	Expired/
Name	Position	Gained	Expires
Taysha Puohoyaua-Paranihi	Presiding Member	Elected	May 2025
Erin Browne	Principal	ex Officio	
Aaron Maru	Parent Representative	Elected	May 2025
Iosua Neilsen	Parent Representative	Elected	May 2025
Lyana Gascoigne	Staff Representative	Elected	May 2025



Upokongaro School

Kiwisport

Kiwisport is a Government funding initiative to support students' participation in organised sport. In 2023, the school received total Kiwisport funding of \$1,905 (excluding GST). The funding was spent on sporting endeavours.

Statement of Compliance with Employment Policy

For the year ended 31st December 2023 the Upokongaro School Board:

- Has developed and implemented personnel policies, within policy and procedural frameworks to ensure the fair and proper treatment of employees in all aspects of their employment
- Has reviewed its compliance against both its personnel policy and procedures and can report that it meets all requirements and identified best practice.
- Is a good employer and complies with the conditions contained in the employment contracts of all staff employed by the Board.
- Ensures all employees and applicants for employment are treated according to their skills, qualifications and abilities, without bias or discrimination.
- Meets all Equal Employment Opportunities requirements.



Statement of Variance Reporting

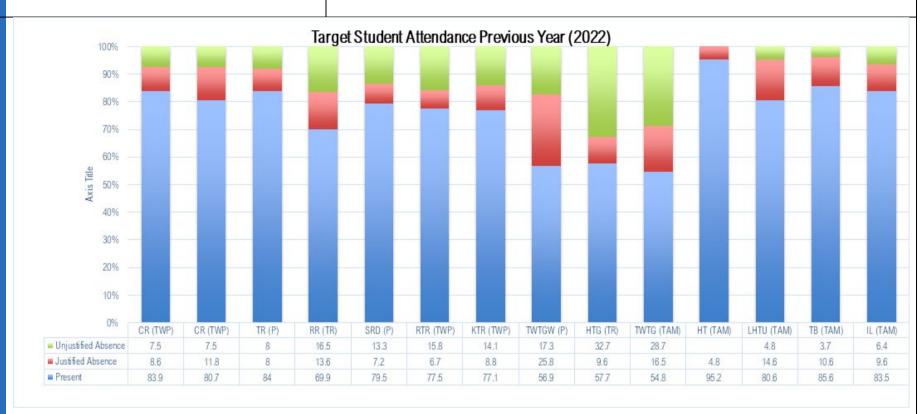


Statement of Variance Year End 2023 - Upokongaro School

School Name:	Upokongaro School	School Number:	2469
Strategic Aim:	 Improve culturally responsive practices for teaching. Students are part of the learning processes at Upon That all school practices are strengthened, and evolutions. 	okongaro School and are responsible for the	•
Annual Aim:	learning support being delivered to students who needed the school will result in improved academic success and en	nem, resulting in a widening of the gap in the sipoyment in class. Click on this link to view agency and independence over their lear	ning. These relationships should be culturally responsive and
Target:	Target group Whanau 1 CR (TWP) CR (TWP) TR (P) RR (TR) SRD (P) RTR (TWP) KTR (P) Whanau 2 TWTGW (P) HTG (TR) TWTG (TAM) TAM Class HR (TAM)	Why this group/context These groups of tamariki have a habit of Many of the students need additional supenough to access it, or really sink their temathematics and literacy. We have chosen two whanau groups and	high absenteeism that we believe directly impacts their learning. oport but when we set it up for them in class, they are not present eeth into the additional learning. These students are also below in d a class group as our sample for changes we believe will improve tionships over the year. These groups may also offer longitudinal

LHTU (TAM) TB (TAM) IL (TAM)

Baseline Data:



	Read	din	g		Writing				Math			
Student	WB	В	At	Ab	WB	В	At	Ab	WB	В	At	Ab
CR (TWP)		ü				ü				ü		
CR (TWP)		ü				ü				ü		
TR (P)	ü					ü				ü		
RR (TR)	ü				ü				ü			

								1	1
SRD			ü			ü		ü	
(P) RTR								-	
						ü		ü	
(TWP)								_	
KTR (TWP)		ü				ü			ü
TWTGW (P)			ü		ü			ü	
(P) HTG	ü			ü			ü		
(TR)									
TWTG		ü		ü			ü		
(TAM)									
HT		ü			ü			ü	
(TAM)									
LHTU			ü		ü				ü
(TAM)									
TB			ü		ü				ü
(TAM)									
IL		ü		ü				ü	
(TAM)									

Actions What did we do?	Outcomes What happened?	Reasons for the variance Why did it happen?	Evaluation Where to next?
Teachers' increased communication and connection with parents and whānau members frequently through various media platforms, texts, phone calls and increased face to face efforts. Professional development through several professional development courses were completed to improve wairua, and cultural awareness.	Whānau One Students in whānau one increased in attendance by 5-11% over the year. No students in whānau were well below the expected progress for reading, writing, and math and all students moved up at least a year's worth of progress over the year. Whānau Two Students in whānau two increased in attendance by 10-21% over the year. Math results for this whānau did not change despite progress being made. Reading progress was made by all whānau members one being above expectations. One whānau member progressed to being within expected outcomes in writing, the other two members made very little progress over the year. TAM Class Students in TAM class increased in attendance by 5-10%. Attendance rates for these students was already over 80%. In reading and math all students progressed to achieving at or above the expectation for the end of their year. In writing all but one were at expected end of year outcomes and the remaining student progressed up one level.	Teachers' increased cultural awareness and the importance of whānau connections is the main reason these students increased in attendance. This was heavily influenced by an intentional decision to check in about each students attendance, coordinate staff efforts to support whānau including home visits from time to time to assist parents with resistant children. Being aware of the complexities of whānau life and the pressures facing them from always being able to get their children ready in time for school transport was key to understanding how we could respond as a team from a school perspective. All in all it was the coordinated efforts of multiple staff members that contributed to the improvements and successes enjoyed by these whānau and students.	Continued efforts to keep close connections with parents and whānau make the biggest difference in maintaining engagement and attendance.

Planning for next year:

Attendance will continue to be monitored over 2024 but the priority will change based on our end of year data. We will explore reading approaches to provide accelerated learning for all our learners. We also intend to focus on student hauora by exploring a variety of approaches to stress response for our students.